

Project Management in China

M.Sc. Florian Günther (Freiberufler)



Vision - Excellence in Project Management



Excellence
in
Communication
and
Cooperation



Vision - Intercultural Exchange as Key Function

**Building Bridges
Where Others Build Walls**



About Myself

- Two Years Project Management Experiences located in China
- Internal and external Project Management for Daimler, Panasonic, Otis, Scientialia (Chinese Start-Up), ect...
- Experienced in the Fields Production Optimization and Product Development
- “Master of Science“ in the Field of “Management and Engineering“ at Leuphana University in 2014

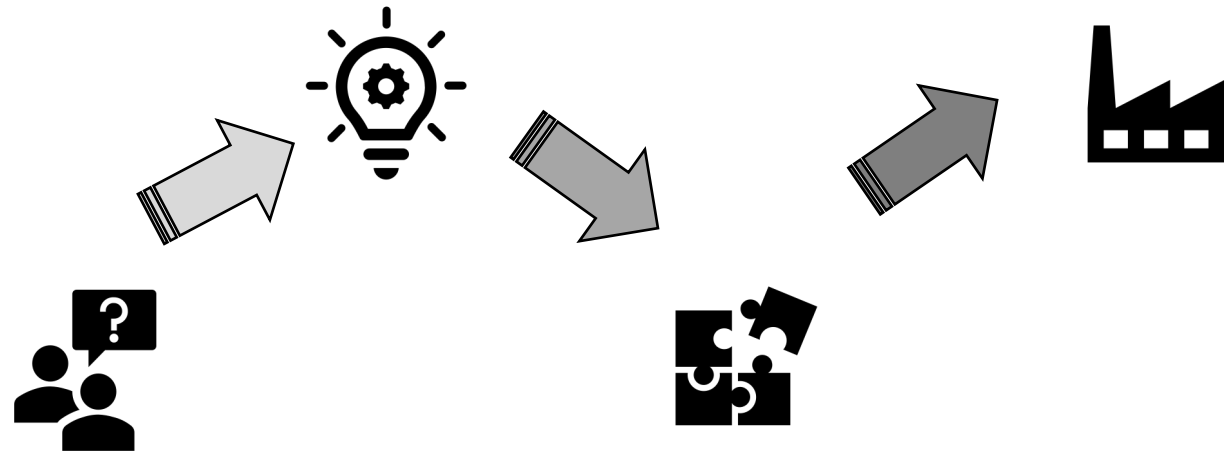


Project Management in two Fields

– Product Development

1. Product Development

- Definition of Project Targets and Organization
- Project Time Line/Project Planning
- Operational Realization as Project Lead or Consultant



Project Management in two Fields – Product Development

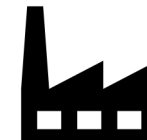
Project Planning

Package 1: Project Targets,
Project Organisation, Stage-Gate
Time Line/Process



Operational Project Lead

Package 2: Operational Lead
(Prototype Samples -> Functional
Samples -> Mass Production)



Project Management in two Fields - Production

2. Production Optimization/ Lean Production

- Stock
- After Treatment
- Scrap/Defects
- Unnecessary Move
- Unnecessary Transport
- Over- Production
- Over- Engineering
- Unnused Resources

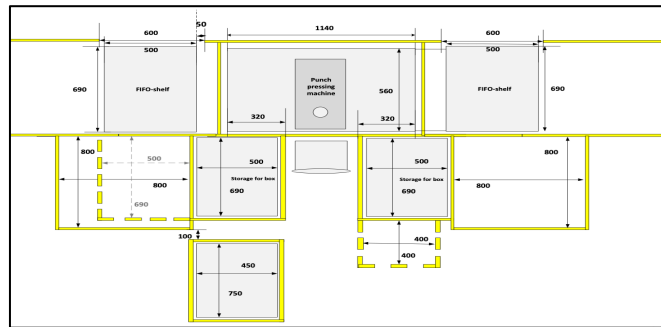
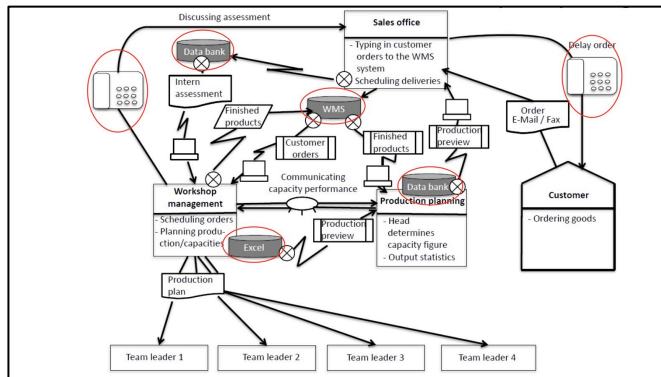
Eliminate wastes based on Toyota Production System developed by Taiichi Ohno



Source: <https://history-biography.com/taiichi-ohno/>

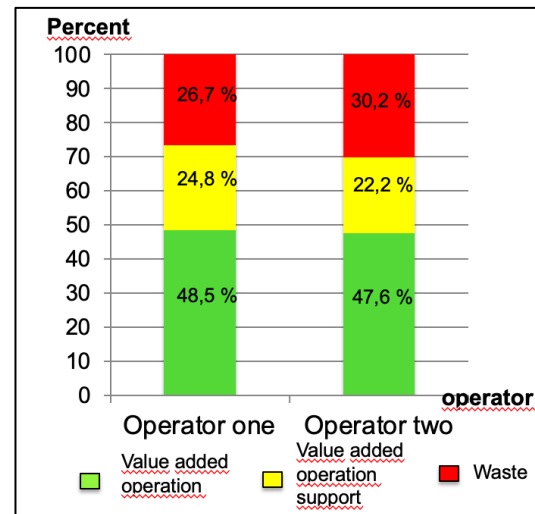
Project Management in two Fields - Production

Value Stream Mapping



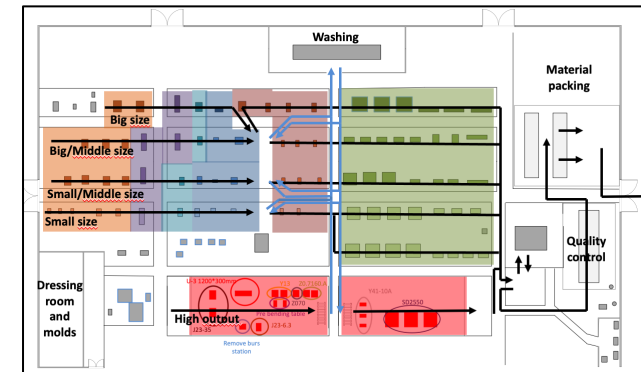
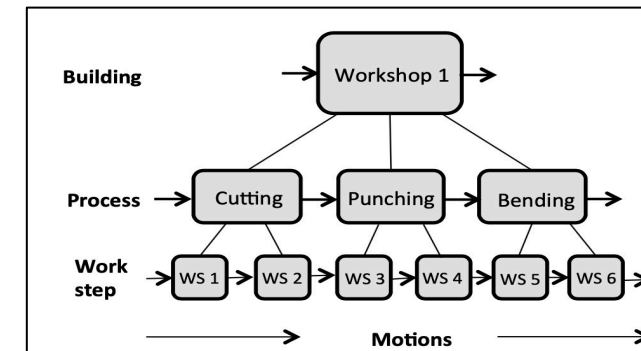
5S Standards + Work station as system

High Amount of Tools and Methods



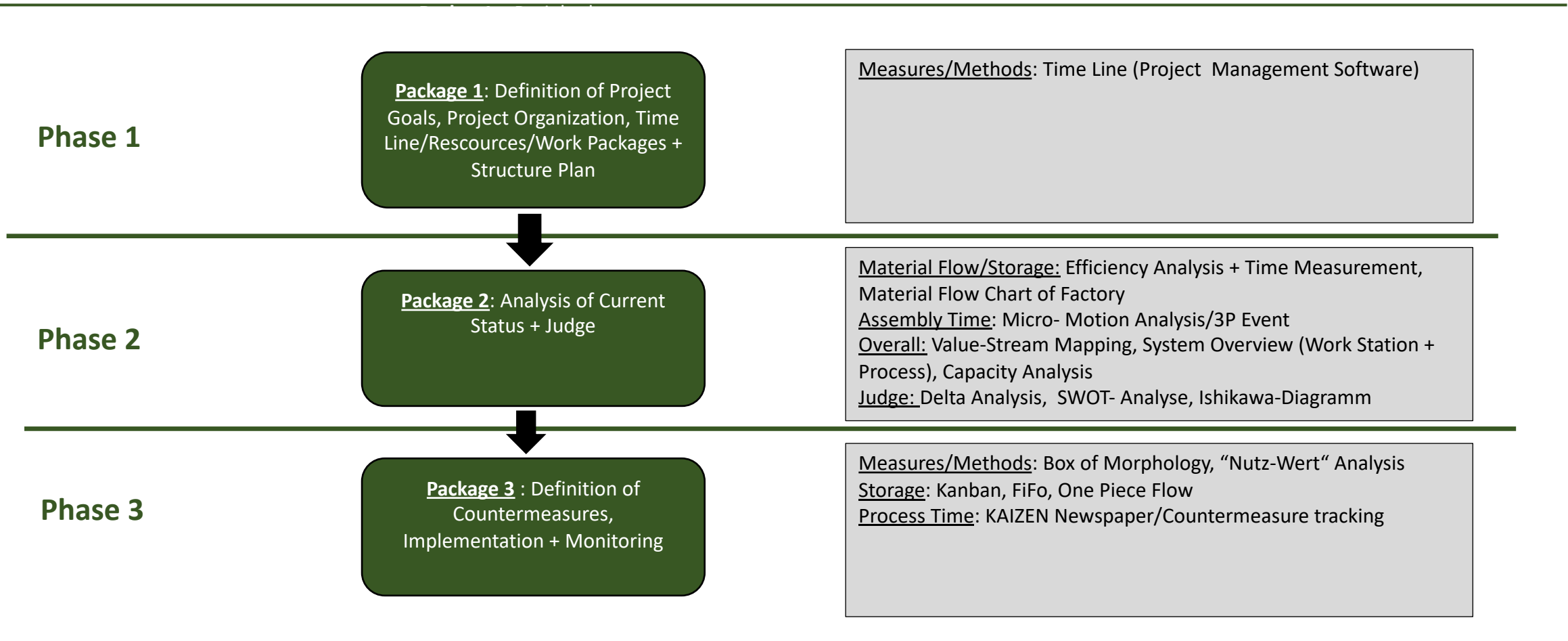
Efficiency Analysis + Line Balancing

Micro Motion Analysis



Material Flow Optimization

Project Management in two Fields - Production



Standard Services to support internal Project Management

- Project kick-off workshop for new China related Projects in Germany on-site:
 - **Review and support of project planning:**
 - Mile stone/time schedule planning (on high planning level)
 - Definition of project targets
 - Definition of project roles and communication model + reporting
 - Definition of project responsables
 - Short project FMEA
 - **Short Introduction of Chinese culture and project management in China**
 - **Time:** 1,5 workshop days (on-site/one person)
- Short term factory analysis in China “on-site” (only scheduled with other activities in China)
 - Looking for wastes based on storage, material flow, tact time, efficiency, machine capacity, 5S, automation potential
 - Determine optimization proposal (no detailed concept/only proposal of improvement possibilities)
 - **Time:** 3 working days (on-site/1 – 2 person) + rework + online PPT (English and Chinese version)

Customer Benefits

Customer Benefits:

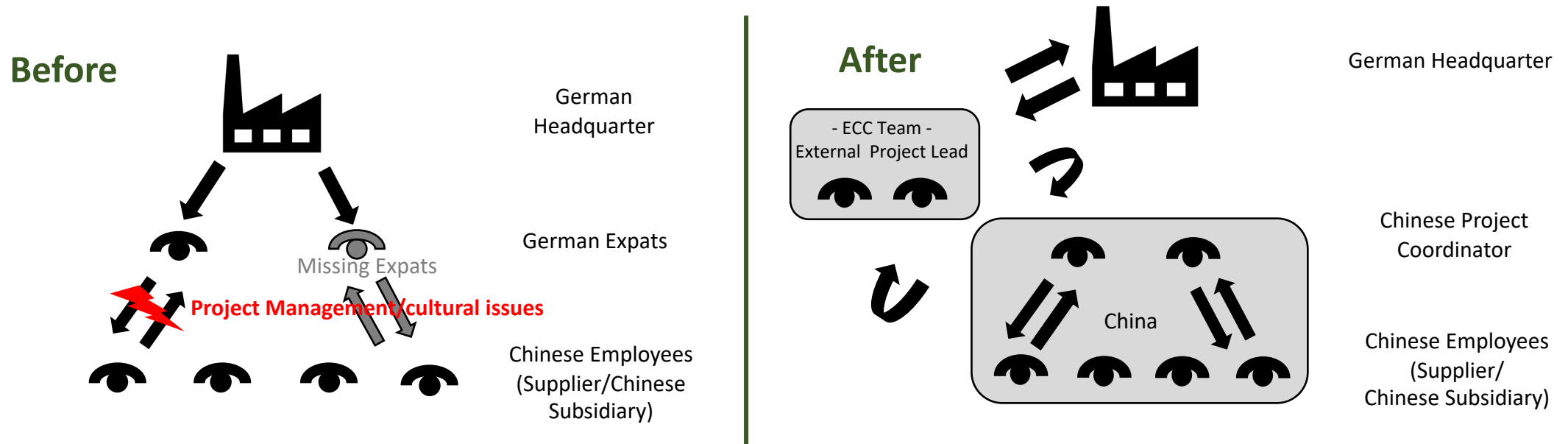
- ✓ Project/Effort related Cost Base
- ✓ Expertise in China related Business Environment and Culture + using excellent Translator
- ✓ Networking in China (Quality Experts/Sourcing Experts)
- ✓ Close Monitoring and Reporting to Decision Maker
- ✓ Fast, Lean and Solution focused instead of formal



Customer Benefits

Customer Benefits:

- ✓ Change of organizational Structure in China -> Empowerment of Locals + Centralized Communication Flow -> Cost Savings (avoiding Expat`s Costs)



ECC as Project Cooperator and Partner



What is your Path...

...to Project Success



Contact



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